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環境

Environment

集計範囲:株式会社2020単体 Aggregation range: 2020, Inc.

Aggregation range: ZOZO, Inc. データ項目 Items	2020 年度 FY2020	2021年度 FY2021	カバレッジ Coverage
総CO2(スコープ1+2) 禁出量(t-CO2) Gross COzemissions (Scope 1 & 2)(t-CO2)	8,035	9,288	99.1%
Stope 1 Scope 1	6	24	99.1%
スコープ2 Scope 2	8,029	9,264	99.1%
スコープ3 * Scope 3	411,919	419,068	99.1%
カテゴリ1:購入物品* Category 1: Purchased goods	35,592	36,187	99.1%
カテゴリ2: 購入資本財* Category 3 : Purchased fuel/energy (other than Scope 1 & 2)	31,863	7,682	99.1%
カテゴリ3: 購入燃料・エネルギー(Scope1,2以外)* Category 3: Purchased fuel/energy (other than Scope 1 & 2)	1,278	1,383	99.1%
カテゴリ4:輸送、配送(上流)* Category 4: Transportation and delivery (upstream)	121,093	137,214	99.1%
カテゴリ5:廃棄物* Category 5 : Waste	649	226	99.1%
カテゴリ6: 出張* Category 6 : Business travel	18	72	99.1%
ンフェンス 通勤* Category 7 : Employee commuting	1,357	1,759	99.1%
カテゴリ8:リース資産(上流)* Category 8: Leased assets (upstream)	1,215	1,141	99.1%
カテゴリ9:輸送、配送 (下流)* Category 9 : Transportation and delivery (downstream)	0	0	99.1%
カテゴリ10: 販売した製品の加工* Category 10: Processing of sold products	0	0	99.1%
カテゴリ11: 販売した製品の使用* Category 11: Use of sold products	202,318	216,277	99.1%
カテゴリ12: 販売した製品の廃棄* Category 12: End-of-life treatment of sold products	16,537	17,127	99.1%
カテゴリ13:リース資産(下流)* Category 13: Leased assets (downstream)	0	0	99.1%
カテゴリ14: フランチャイズ* Category 14: Franchises	0	0	99.1%
カテゴリ15: 投資* Category 15 : Investments	0	0	99.1%
総エネルギー消費量 (GI) Total energy consumption (GJ)	182,758	197,413	99.1%
エネルギー消費量あたりのCO2排出量(t-CO2/GJ) CO2 emission per energy consumption (t-CO2/GJ)	0.044	0.047	99.1%
再生エネルギー消費量(GJ)* Renewable energy consumption (GJ)	239	40,954	99.1%
再生エネルギー比率 (%)* Renewable energy ratio (%)	0.13%	20.75%	99.1%
ガス(㎡) Gas (㎡)	0	0	99.1%
軽油(kl) Light oil (kl)	0	0	99.1%
重油(kl) Heavy oil (kl)	0	0	99.1%
灯油(kl) Kerosene (kl)	0	0	99.1%
ガソリン(kl) Gasoline (kl)	2.4	10	99.1%
電氣(kwh) Electricity (kwh)	18,741,167	20,190,153	99.1%
水消費量(㎡)** Water consumption (㎡)	79,881	26,403	99.1%
オフィスの水消費量(㎡)* Offices (㎡)	54,201	1,540	99.1%
データセンターの水消費量(㎡) Data centers (㎡)	-	-	99.1%
温水•冷水(GJ)** Hot water/cold water (GJ)	0	0	99.1%
データセンターの平均PUE* Average PUE of data centers	-	-	99.1%
廃棄物(t) Waste (t)	1,376	864	99.1%

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廃棄物リサイクル率 Recycling rate of waste	79.2%	87.4%	99.1%
グリーン購入比率* Green purchasing ratio	26.5%	26.8%	99.1%
紙利用量(t) Total paper used (t)	39.5	41.4	99.1%
カーポンオフセットの実績* Carbon offset	約55.29tのCO2削減 Reduction of approx. 55.29 tons of CO2	約57.87tのCO2削減 Reduction of approx. 57.87 tons of CO2	99.1%
紙リサイクルの実績* Paper recycling	876本相当の森林伐採抑制 Reduced deforestation equivalent to 876 trees	884本相当の森林伐採抑制 Reduced deforestation equivalent to 884 trees	99.1%
環境達反罰金回数 No. of environmental penalties imposed	0	0	99.1%
環境違反罰金金額(円) Amount of environmental penalties imposed (JPY)	0	0	99.1%

※1 Green purchasing ratio covers OA, PC, household goods, and stationery/office supplies.
カハレッジ率は、連絡売上収益割合の合計により算出しています。
Coverage ratio is calculated based on the sum of the consolidated sales revenue percentages.
2021年度の温室効果ガス排出量(スコープ1、2、3)およびエネルギー使用量は、外部の第三者である一般財団法人日本品質保証機構様の第三者検証を実施済みです(ISO14064-3、ISAE3000に準拠の限定的保証水準)
The greenhouse gas emissions (Scopes 1、2、and 3), energy consumption in FY2020 were examined by Japan Quality Assurance Organization as a third party.(Limited guarantee level in accordance with ISO 14064-3 and ISAE3000).

社会

Social

集計範囲:株式会社2020単体 (子会社であった様式会社2020テクノロジーズは2021年10月から2020本体に吸収合併しており、2021年度のデータにはその教権が反映されています) Aggregation range: ZOZO Corporation stand-alone (ZOZO Technologies, Inc., which was a subsidiary of ZOZO, has been merged into ZOZO from October 2021, and the data for FY2021 reflects that figure.)

データ項目 Items		2020 年度 FY2020	2021 年度 FY2021	カバレッジ Coverage
本報告での従業員母数:全体に占める男性比、	全体人数 Total	840	1,338	99.1%
女性比率 Total number of employees covered in this	男性人数(%) Male (%)	438(52.1%)	789 (59.0%)	99.1%
report: gender composition (%)	女性人数(%) Female (%)	402 (47.9%)	549 (41.0%)	99.1%
	全体人数 Total	839	1,337	99.1%
国内従業員数* No. of employees in Japan	男性人数 Male	437	788	99.1%
	女性人数 Female	402	549	99.1%
	全体人数 Total	1	1	99.1%
每外従業員数* No. of employees overseas	男性人数 Male	1	1	99.1%
	女性人数 Female	0	0	99.1%
	全体人数 Total	166	311	99.1%
管理職数:全体に占める男性比、女性比率 No. of employees in managerial positions;	男性人数(%) Male (%)	120(72.2%)	245(78.8%)	99.1%
gender composition	女性人数(%) Female (%)	46(27.8%)	66 (21.2%)	99.1%

^{*2020}年度の開示項目を増やしました *Expanded disclosure information for FY2020.

^{**2020}年度の算出ロジックを精緻化しました
**Revised calculation logic for FY2020.

^{※1} グリーン購入比率は、OA、PC、生活用品、文具・事務用品が対象。 ※1 Green purchasing ratio covers OA, PC, household goods, and stationery/office supplies.

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	1			
	執行役員 男性人数(%) Corporate officer Male (%)	6(100%)	3 (75.0%)	99.1%
	執行役員 女性人数(%) Corporate officer Female (%)	0(0%)	1(25.0%)	99.1%
各役職区分での人数に占める男性比、女性比率	部長職以上 男性人数(%) Senior manager or higher Male (%)	49 (83.1%)	90(89.1%)	99.1%
Gender composition by job title	部長職以上 女性人数(%) Senior manager or higher Female (%)	10(16.9%)	11(10.9%)	99.1%
	リーダー(課長)職 男性人数(%) Manager (section chief) Male (%)	65 (64.4%)	142 (73.6%)	99.1%
	リーダー(課長)職 女性人数(%) Manager (section chief) Female (%)	36 (35.6%)	51(26.4%)	99.1%
	全体 男性人数(%) Total Male (%)	118 (47.6%)	146 (44.0%)	99.1%
	全体 女性人数(%) Total Female (%)	130 (52.4%)	186 (56.0%)	99.1%
職種区分での人数に占める男性比、女性比率 (収益創出部門)*※1	部長職以上 男性人数(%) Senior manager or higher Male (%)	22 (95.6%)	21(91.3%)	99.1%
No. of employees and gender composition by job category (revenue generating divisions)	部長職以上 女性人数(%) Senior manager or higher Female (%)	1(4.4%)	2(8.7%)	99.1%
	リーダー(課長)職 男性人数(%) Manager (section chief) Male (%)	24(68.6%)	29(64.4%)	99.1%
	リーダー(課長)職 女性人数(%) Manager (section chief) Female (%)	11(31.4%)	16(35.6%)	99.1%
	全体 男性人数(%) Total Male (%)	1(50.0%)	323 (79.7%)	99.1%
	全体 女性人数(%) Total Female (%)	1(50.0%)	82(20.3%)	99.1%
職種区分での人数に占める男性比、女性比率 (STEM部門)** ※1 No. of employees and gender composition by job category (STEM divisions)	部長職以上 男性人数(%) Senior manager or higher Male (%)	1(100%)	33(94.3%)	99.1%
	部長職以上 女性人数(%) Senior manager or higher Female (%)	0(0%)	2(5.7%)	99.1%
	リーダー(課長)職 男性人数(%) Manager (section chief) Male (%)	0	57(90.5%)	99.1%
	リーダー(課長)職 女性人数(%) Manager (section chief) Female (%)	0	6(9.5%)	99.1%

	全体人数 Total	21	31	99.1%
データ&サイエンス関連部署の人数 No. of employees in data & science-related depts.	男性人数(%)* Male (%)	16(76.2%)	21(67.7%)	99.1%
	女性人数(%)* Female (%)	5(23.8%)	10(32.3%)	99.1%
新規リーダー(課長)職登用数:全体に占める男	全体人数 Total	7	39	99.1%
性比、女性比率 Number of new leadership (section manager)	男性人数(%)* Male (%)	7(100%)	26(66.7%)	99.1%
appointments: Percentage of males and females in the total	女性人数(%)* Female (%)	0(0%)	13(33.3%)	99.1%
国内の外国人従業員数、全従業員に対する比	全体人数(%) Total (%)	11(1.4%)	33(2.5%)	99.1%
率: 外国人従業員に占める男女数、比率 No. of non-Japanese employees in Japan (% to	男性人数(%) Male (%)	3(0.7%)	15(1.9%)	99.1%
total employees): gender composition (%)	女性人数(%) Female (%)	8(2.1%)	18(3.3%)	99.1%
団ホニャルスを担切日本・人ナニ トルフ田・	全体人数 Total	68	184	99.1%
国内における新規採用数:全体に占める男性 比、女性比率* No. of new employees recruited in Japan:	男性人数(%) Male (%)	29 (42.7%)	109 (59.2%)	99.1%
gender composition	女性人数(%) Female (%)	39 (57.3%)	75(40.8%)	99.1%
国内における新規新卒採用数、全採用数に対す	全体人数(%)	0	38(20.6%)	99.1%
る比率:新卒採用に占める男性比、女性比率 No. of newly graduated employees recruited in	男性人数(%) Male (%)	0	20(52.7%)	99.1%
Japan (% to total new recruits): gender composition (%)	女性人数(%) Female (%)	0	18(47.3%)	99.1%
国内における新規中途採用数、全採用数に対す	全体人数(%) Total (%)	68(100%)	146 (79.4%)	99.1%
る比率: 中途採用に占める男性比、女性比率 No. of mid-career employees recruited in Japan	男性人数(%)* Male (%)	29 (42.7%)	89(61.0%)	99.1%
(% to total new recruits): gender composition (%)	女性人数(%)* Female (%)	39 (57.3%)	57(39.0%)	99.1%
外国人の新規採用数、全新規採用数に対する以	△H L ★(0/)	4(5.9%)	8(4.3%)	99.1%
率: 外国人採用に占める男性比、女性比率 No. of non-Japanese employees recruited (% to	男性人数(%) Male (%)	1(25.0%)	2 (25.0%)	99.1%
total new recruits): gender composition (%)	女性人数(%) Female (%)	3(75.0%)	6 (75.0%)	99.1%
	全体人数 Total	15	15	99.1%
障がい者雇用実人数** No. of employees with disabilities	男性人数 Male	9	10	99.1%
. ,	女性人数 Female	6	5	99.1%
障がい者雇用率** % of employees with disabilities in overall workforce	全体(%) All employees (%)	1.79%	1.12%	99.1%
	全体人数 Total	0	0	99.1%
定年退職者再雇用人数 No. of post-retirement employees rehired	男性人数* Male	0	0	99.1%
	女性人数* Female	0	0	99.1%
	全体人数 Total	5,608	5,724	99.1%
平均臨時雇用者數* Average no. of temporary employees	男性人数 Male	-	-	99.1%
	女性人数 Female	-	-	99.1%
	全体人数 Total	915	1,079	99.1%
平均非正規雇用社員数* Average no. of non-permanent employees	派遣社員人数 Temporary staff	915	1,079	99.1%
	業務委託社員人数 Subcontract employee	0	0	99.1%
非正規雇用社員、臨時雇用社員から正規雇用	全体人数 Total	26	6	99.1%
社員の人数* No. of employees switched from non-	男性人数 Male	16	2	99.1%
permanent to permanent employment	女性人数 Female	10	4	99.1%

	全体人数** Total	28	52	99.1%
日己都合退職数:全体に占める男性比、女性比 医	全体の退職率** Overall resignation rate	3.8%	4.3%	99.1%
o. of voluntary resignations: gender mposition	男性人数(%)* Male (%)	19 (67.9%)	29(55.8%)	99.1%
	女性人数(%)*	9(32.1%)	23(44.2%)	99.1%
	Female (%) 全体(年数)	5.5	6.3	99.1%
均勤続年数	All employees 男性(年数)	5.7	6.1	99.1%
rerage length of service (years)	Male 女性(年数)			
	Female 全体(年齢)	5.4	6.5	99.1%
	All employees	32.7	33.3	99.1%
均年齡 erage age	男性(年齢) Male	33.4	34.1	99.1%
	女性(年齢) Female	32.0	32.3	99.1%
	30歳未満全体人数 Under 30 Total	266	392	99.1%
	30歳未満 男性人数(%)* Under 30 Male (%)	118(44.4%)	197 (50.3%)	99.1%
	30歳未満 女性人数(%)* Under 30 Female (%)	148(55.6%)	195 (49.7%)	99.1%
	30~39歳全体人数 30 - 39 Total	435	705	99.1%
	30~39歳 男性人数(%)* 30 - 39 Male (%)	236(54.2%)	420 (59.6%)	99.1%
	30~39歳 女性人数(%)* 30 - 39 Female (%)	199 (45.8%)	285 (40.4%)	99.1%
	40~49歳全体人数 40 - 49 Total	81	198	99.1%
業員年齢の状況:全体に占める男性比、女性 率		47 (58.0%)	146 (73.7%)	99.1%
e distribution of employees: gender mposition	40~49歳 女性人数(%)* 40 - 49 Female (%)	34 (42.0%)	52(26.3%)	99.1%
	50~59歳全体人数	11	15	99.1%
	50 - 59 Total 50~59歳 男性人数(%)* 50 - 59 Male (%)	6(54.6%)	10(66.7%)	99.1%
	50~59歳 女性人数(%)* 50 - 59 Female (%)	5(45.4%)	5 (33.3%)	99.1%
	60歳以上全体人数 60 and above Total	1	1	99.1%
	60歳以上 男性人数(%)* 60 and above Male (%)	1(100%)	1(100%)	99.1%
	60歳以上 女性人数(%)* 60 and above Female (%)	0(0%)	0(0%)	99.1%
用コスト* st of recruitment	百万円 Millions of JPY	20	60	99.1%
締役の平均年間給与(基本給のみ)*	男性(円)	22,959,000	19,207,333	99.1%
erage annual salary of directors (basic salary	Male (JPY) 女性(円)	_	-	99.1%
のiny)	Female (JPY) 男性(円)	22,959,000	30,582,333	99.1%
	Male (JPY)	,,	,,	-5.170

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管理職の平均年間給与(基本給のみ)* ※2 Average annual salary of employees in managerial positions (basic salary only)	男性(円) Male (JPY)	12,191,300	10,820,774	99.1%
	女性(円) Female (JPY)	9,550,609	9,838,024	99.1%
管理職の平均年間給与(基本給-賞与)* ※2 Average annual salary of employees in	男性(円) Male (JPY)	12,550,622	12,563,669	99.1%
managerial positions (basic salary + bonus)	女性(円) Female (JPY)	9,948,236	10,998,468	99.1%
非管理職の平均年間給与(基本給のみ)* Average annual salary of employees in non-	男性(円) Male (JPY)	4,531,020	5,284,698	99.1%
managerial positions (basic salary only)	女性(円) Female (JPY)	3,669,176	3,706,719	99.1%
非管理職の平均年間給与(基本給-賞与)* Average annual salary of employees in non-	男性(円) Male (JPY)	4,892,966	6,618,938	99.1%
managerial positions (basic salary + bonus)	女性(円) Female (JPY)	3,986,213	4,858,052	99.1%
CEOの報酬と従業員の平均年間給与の比率* Ratio of CEO's remuneration to average annual salary of employees	平均比率 <ceo:従業員> Ratio by average</ceo:従業員>	20:1	17:1	99.1%
エンゲージメントサーベイ※3 実施頻度:2ヵ月に1回 Engagement Survey (conducted bimonthly)	全体の平均回答率(%) Overall average response rate (%)	94%	93%	99.1%
	全体人数 Total	31	60	99.1%
育児勤務制度利用者数 No. of employees using childcare systems	男性人数 Male	5	15	99.1%
	女性人数 Female	26	45	99.1%
	男性(%) Male (%)	20.8%	32.6%	99.1%
育児休業取得率 Utilization of childcare leave	女性(%) Female (%)	100%	100%	99.1%
	復職率(%) % of returning to work	95.7%	97.9%	99.1%
育児短間勤務数	全体人数 Total	13	19	99.1%
No. of employees under shorter working hour system for childcare	男性人数 Male	0	0	99.1%
	女性人数 Female	13	19	99.1%
	全体人数 Total	0	0	99.1%
介護休暇利用者数 No. of employees using nursing care leave	男性人数* Male	0	0	99.1%
	女性人数* Female	0	0	99.1%
介護短間勤務数	全体人数 Total	0	0	99.1%
No. of employees under shorter working hour system for nursing care	男性人数* Male	0	0	99.1%
ale AA LL WITTER ATT	女性人数* Female	0	0	99.1%
有給休暇取得率 Utilization of paid leave	全体(%) All employees (%)	70.3%	73.6%	99.1%
年間総労働時間(一人当たり平均)** Annual total working hours (average per employee)	時間 Hours	2,223	2,016	99.1%
年間所定外労働時間(一人当たり平均) Annual hours of overtime worked (average per employee)	時間 Hours	255	205	99.1%
	全体人数 Total	428	943	99.1%
在宅勤務制度利用者数* No. of employees using work-from-home	全体利用率 Overall utilization rate	51.0%	70.5%	99.1%
system	男性人数(%) Male (%)	201(47.0%)	566 (60.0%)	99.1%
	女性人数(%) Female (%)	227(53.0%)	377 (40.0%)	99.1%
₹ 有点 计会 李紫:	全体人数Total	11	28	99.1%
私傷病休業者数* No. of employees on leave due to non-work- related illness or injury	男性人数 Male	5	14	99.1%
	女性人数 Female	6	14	99.1%
休業災害発生率 Incidence of industrial accidents resulting in leave	全体(%) All employees (%)	1.8%	0%	99.1%

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労働災害事故発生割合* Incidence of industrial accidents	全体(%) All employees (%)	1.9%	1.2%	99.1%
ストレスチェック受検率 % of employees taking stress check	全体(%) All employees (%)	86.3%	69.5%	99.1%
ハラスメントチェック受検率* % of employees taking harassment check	全体(%) All employees (%)	92.3%	92.6%	99.1%
定期健康診断受診率 % of employees taking regular medical checkups	全体(%) All employees (%)	92.3%	85.6%	99.1%
定期健康診断受診 (有所見率) ** % of employees with remarks in their medical checkups	全体(%) All employees (%)	-	14.7%	99.1%
特定保健指導完了率** Completion rate of specific health guidance	全体(%) All employees (%)	-	18.8%	99.1%
従業員の能力開発のための研修にかけた総時間 Total hours spent on capacity building training for employees	全体(時間) Total (hours)	10	15	99.1%
従業員1人あたりの研修平均時間(実績) Average training hours per employee (result)	平均時間 Average hours	6	30	99.1%
従業員1人あたりの研修平均金額(実績) Average training cost per employee (result)	平均金額 JPY	26,517	312,738	99.1%
寄付金額 (社会貢献、災害支援) Amount of donations (social contribution/disaster relief)	百万円 Millions of JPY	12	285	99.1%

ガバナンス Governance

集計範囲:株式会社zozo単体

Aggregation range: ZOZO Group Inc.				
データ項目 Items		2020 年度 FY2020	2021年度 FY2021	カバレッジ Coverage
内部通報件数 No. of reported cases of whistle-blowing		10	14	99.1%
汚職や贈賄等に関する法的措置を受けた件数 Legal actions regarding corruption, bribery, etc.		0	0	99.1%
政治献金 political contributions		0	0	100.0%
連結損益計算書における法人所得税**※1 Income tax expense recorded in Consolidated St	tatement of Profit or Loss (JPY)	127億2400万円 12,724 million JPY	147億2000万円 14,720 million JPY	100.0%
	不正営業(件数) Wrongful business conduct	0	0	99.1%
	セキュリティ違反(件数) Security violation	0	0	99.1%
行動規範・倫理基準に対する違反件数* No. of violations against codes of business conduct and ethical standards*	業務怠慢(件数) Neglect of duty	0	0	99.1%
conduct and ethical standards	その他(件数) Other	0	0	99.1%
	懲戒処分(件数) Disciplinary action		0	99.1%
人権侵害やハラスメントに関する違反件数	ハラスメント(件数) Harassment	12	11	99.1%
No. of violations related to human rights abuse and harassment	懲戒処分(件数) Disciplinary action	0	0	99.1%
コンプライアンスeラーニングの受検率(%) % of employees taking compliance e-learning		92.3%	92.6%	99.1%

^{*2020}年度の開示項目を増やしました *Expanded disclosure information for FY2020.

役員構成及び報酬についての詳細はこちらをご参照ください。 Please refer here for details on the composition of officers and their remunerations.

^{*2020}年度の開示項目を増やしました *Expanded disclosure information for FY2020.

^{**2020}年度の算出ロジックを精緻化しました
**Revised calculation logic for FY2020.

^{※1} 収益創出部門とは、営業+企画/事業開発職、STEM部門とは、エンジニア、デザイナー職をさします。 ※1 Revenue generating divisions refer to divisions in charge of sales + planning/business development, and STEP divisions refer to engineers and designers.

^{※2} 管理職の範囲は、ディレクター(部長相当)から執行役員です。 ※2 Management positions range from manager (equivalent to department head) to operating officers.

^{※3} Webフォームによるアンケート方式です。 ※3 Online questionnaires.

^{**2020}年度の算出ロジックを精緻化しました
**Revised calculation logic for FY2020.

^{※1} わが国や拠点地域発展のために適切な納税義務を果たしています。(この項目については、2020グループ全体の教徒です) ※1 We fulfill our tax obligation appropriately for the development of our nation and the regions in which our offices are located. (For this item, the figures are for the entire 2020 Group.)